



## **People's Transportation Plan: Setting the Stage**





#### **Existing Conditions Around 2000**

- Booming population growth, unbearable traffic congestion
- · Limited capacity for roadway expansion
- Limited, aging, under-funded transit system (O&M + Capital)

#### **Previous Efforts**

- Voters had previously rejected fully penny surtax in 1998
- Voters were not engaged in formulating the plan, and did not trust the County to manage the funds; concerns of (bait and switch)

#### The People's Transportation Plan (PTP) Campaign

- Led by Mayor Alex Penelas, a young, visionary, ambitious, bold policy wonk w superb communication skills
- Bottom-up approach 100s of community meetings to solicit input
- Dozens of County employees dedicated to "public education campaign": speaker's bureau, call centers, community outreach
- Aggressive earned-media campaign, limited paid advertising
- Business community support (primary opposition stood down)
- Many deals & compromises
  - 20% to cities, automatically
  - Free transit for all seniors
  - Reduced to half-penny in order to pass BCC
  - But... promises were not reduced accordingly



## **The Referendum**



Ballot Language – Nov. 5, 2002 General Election Sample Ballot

#### County

#### **County Transportation Expansion Plan**

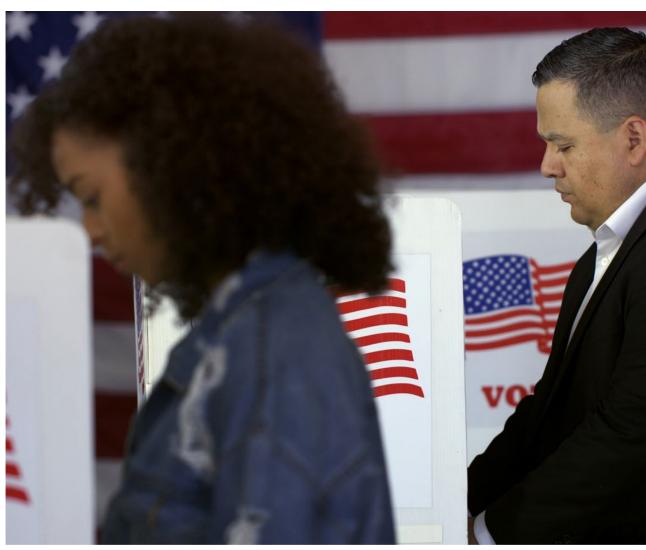
Shall the County implement the People's Transportation Plan including: Plans to build rapid transit lines to West Dade, Kendall, Florida City, Miami Beach, & North Dade; Expand bus services; Add 635 buses; Improve traffic signalization to reduce traffic backups; Improve major & neighborhood roads & highways including drainage; Provide funding to municipalities for road & transportation projects by levying a .5% sales surtax whose proceeds will be overseen by Citizens' Independent Transportation Trust?

#### Yes

No

134

135





## **Enter the Transportation Trust**



#### The Start of PTP

Trust (CITT)

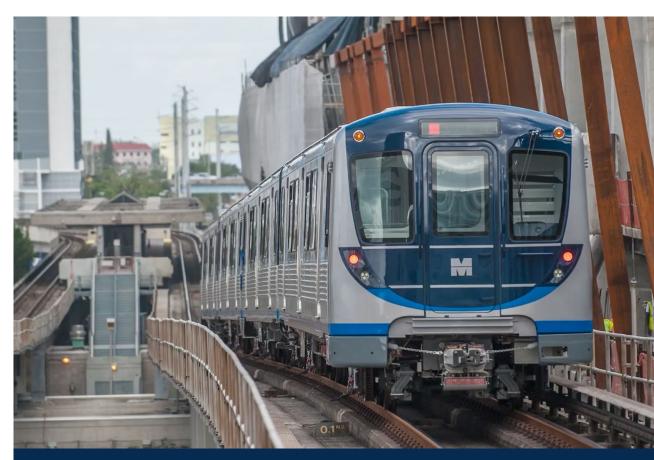
- On November 5, 2002, Miami-Dade County voters approved an indefinite (no sunset provision) half-penny surtax to implement the People's Transportation Plan (PTP).
- The People's Transportation Plan (PTP) is a broad based and long-term program incorporating roadway and transit improvements.

#### The Creation of CITT

 Voters also approved the creation of a Citizens' Independent Transportation Trust (Transportation Trust), an independent entity comprised of citizens who serve as volunteers with the mission to oversee expenditure of surtax revenue.

#### **CITT's Mission**

• To monitor, audit, review, oversee and investigate the use of the Surtax proceeds and the implementation of the People's Transportation Plan (PTP).









Citizens'

Independent Transportation Trust (CITT) **Transportation Trust Membership** 



We are looking for engaged citizens with the interest, experience and insight needed to make informed decisions that will contribute to the development of a comprehensive and interconnected transportation system in Miami -Dade County.

#### **Membership Requirements**

- 15 seats representing 13 County Commission Districts, County Mayor, and Miami-Dade County League of Cities (MDCLC)
- District appointees must reside in the district they are appointed to represent; Mayoral and MDCLC appointees must reside in Miami -Dade County
- No elected officials or candidates for elected office
- No Conflicts of Interest
- Must demonstrate upstanding moral character
- Candidate Slate submitted by Nominating Committee for Commission, Mayor, MDCLC appointment

Apply to become a member of the

#### Citizens' Independent Transportation Trust

For information, go to www.miamidade.gov/citt and click on the 'Member Recruitment' tab, or call 305-375-1357.

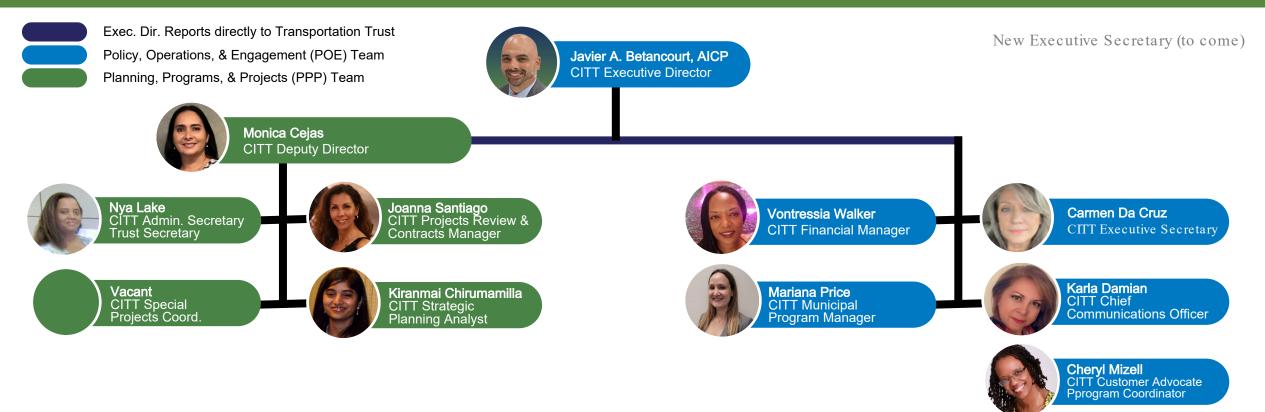
## How to apply

- Visit our website at: <u>WWW.MIAMIDADE.GOV/CITT</u> and click on the 'Member Recruitment' tab to download an application.
- Or call <u>305-375-1357</u> to request an application.



#### Office of the Citizens' Independent Transportation Trust Existing FY 2023 Organizational Chart





- Project Review & Financial Analysis
- Strategic & Financial Planning
- Municipal Program

- Community Engagement / Customer Advocate
- Budget & Accounting
- Audit (*contracted*)

~ \$4M Operating Budget

(less than 1% of annual surtax proceeds)



#### **Our Governing Documents**



nary sales surtax authorized by



CITT Ordinance #02-117

& unit or part of

**CITT By-Laws** 

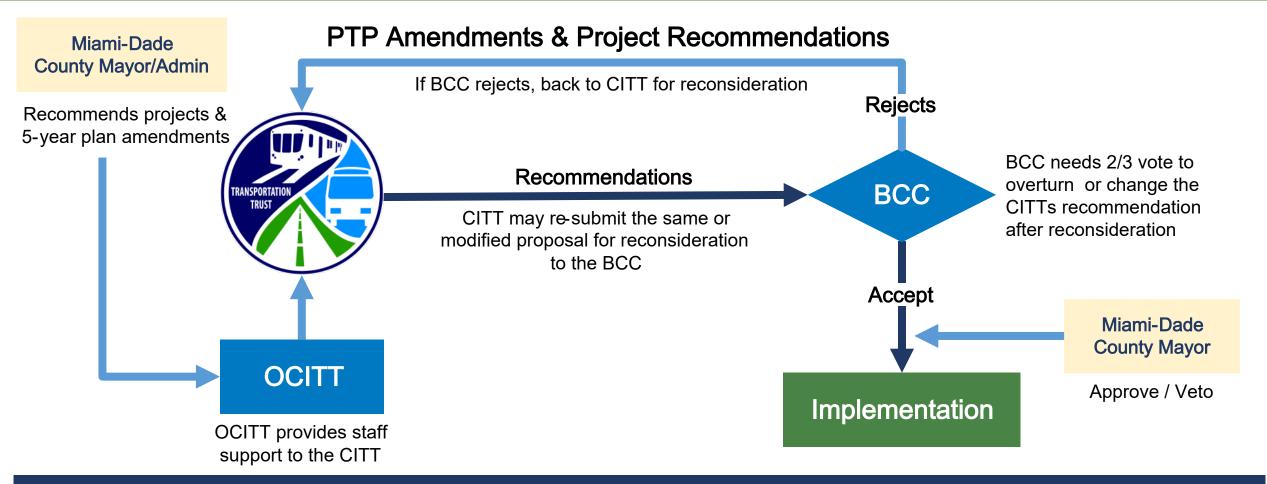
2023-2027 Implementation Plan

7



## **Project Review & Approval Process**





BCC: Board of County Commissioners CITT: Citizens' Independent Transportation Trust TPO: Transportation Planning Organization

**OCITT**: Office of the Citizens' Independent Transportation Trust **PTP**: People's Transportation Plan



## **Municipal Audits**



Huncipality         Each         Protectal		2024 – 1st Quarter (October 1, 2023 – December 31, 2023) As of 02/09/24								
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6       Cutler Bay       9/30/2021       7/6/2022       2026       3       ·       ·       ·       ·         7       Doral       9/30/2021       5/20/2022       2026       3       ·	4	Biscayne Park	9/30/2019	2/12/2021	2025	3	-	-	-	
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13       Homestead       9/30/2017       1/1/1/203       2024       3       .       .       .         14       Key Biscayne       9/30/201       1/1/1/203       2025       4            15       Mediey       9/30/2021       1/1/1/203       2026       4            16       Mami Gardens       9/30/2021       9/28/2021       2026       4            17       Mami Gardens       9/30/2020       5/12/2021       2026       4             18       Mami Gardens       9/30/2020       5/12/2021       2026       4 <td>11</td> <td>Hialeah</td> <td>9/30/2018</td> <td>1/28/2020</td> <td>2024</td> <td>3</td> <td>-</td> <td>-</td> <td>-</td>	11	Hialeah	9/30/2018	1/28/2020	2024	3	-	-	-	
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1       North Miami Beach       9/30/201       12/16/2022       2026       4       -       -       -         25       Opa-Locka       9/30/201       1/31/202       2024       5       -       -       -       -         26       Palmetto Bay       9/30/201       3/29/202       2026       4       -       -       -       -         27       Pinecrest       9/30/201       3/29/202       2026       4       -	22	North Bay Village	9/30/2020	8/30/2021	2026	4	-	-	-	
25Opa-LockaOpa-JolyaOpa-JolyaOpa-JolyaSector<	23	North Miami	9/30/2021	12/16/2022	2026	4	-	-	-	
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28South Miami9/30/2019/11/20232026529Suny Isles Beach9/30/20196/15/2012025330Surfside9/30/201812/s/201920233-12/12/202331Sweetwater9/30/20218/8/20222026532Virginia Gardens9/30/20110/26/20222026434West Miami9/30/20194/6/20212026335West Miami9/30/201910/26/20220263To structure to	26	Palmetto Bay					-	-	-	
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30         Surfside         9/30/2018         12/5/2019         2023         3         12/12/2023           31         Sweetwater         9/30/2020         8/8/2022         2026         5         -         -         -           32         Virginia Gardens         9/30/2011         10/26/2022         2026         4         -         -         -           33         West Miami         9/30/2019         4/6/2021         2025         3         -         -         -           34         West Miami         9/30/2019         4/6/2021         2025         3         -         -         -           35         Transit         9/30/2019         10/23/2020         2024         3         -         -         -							-	-	-	
31         Sweetwater         9/30/2020         8/8/2022         2026         5         - <th< td=""><td>29</td><td>Sunny Isles Beach</td><td>9/30/2019</td><td>6/15/2021</td><td>2025</td><td>3</td><td>-</td><td>-</td><td>-</td></th<>	29	Sunny Isles Beach	9/30/2019	6/15/2021	2025	3	-	-	-	
Yirginia Gardens         9/30/2021         10/26/2022         2026         4         -         -           38         West Miami         9/30/2019         4/6/2021         2026         3         -         -         -           COUNTY           Transit         9/30/2019         10/23/2020         2024         3         -         -         -	30	Surfside	9/30/2018	12/5/2019	2023	3		12/12/2023		
33         West Miami         9/30/2019         4/6/2021         2025         3         -         -           COUNTY           Transit         9/30/2019         10/23/2020         2024         3         -         -         -	31	Sweetwater	9/30/2020	8/8/2022	2026	5	-	-	-	
COUNTY         COUNTY           Transit         9/30/2019         10/23/2020         2024         3         -         -	32	Virginia Gardens	9/30/2021	10/26/2022	2026	4	-	-		
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		Public Works			2024	3	-	-		

Total

2

3

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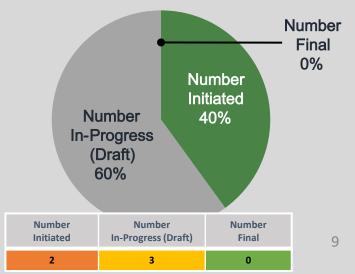
AUDIT AND MANAGEMENT SERVICES

AUDIT AND MANAGEMENT SERVICES New Name Director

#### Overtown Transit Village North

701 NW 1st Court, Miami, FL 33136 786-469-5900 | bemor@miamidade.gov

#### 5 Audits (FY 2024-Q1)





## **Strategic Planning & Analysis**



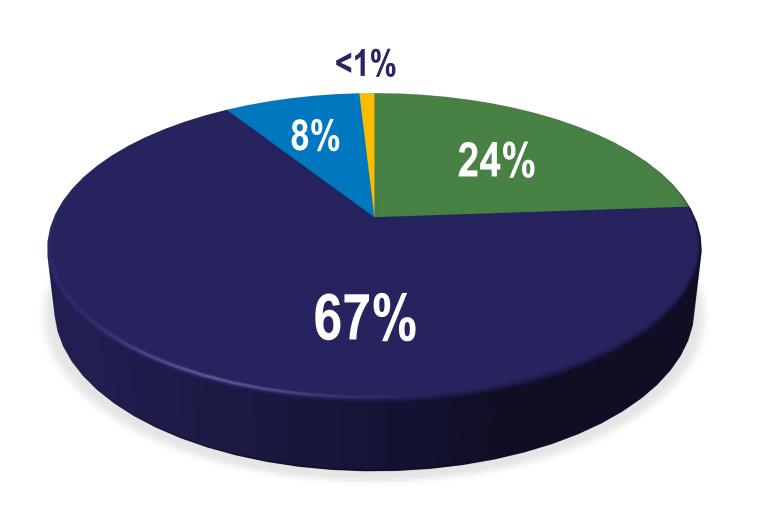






#### \$4.8 BILLION 2002-2023 Actual Surtax Collected





## How your half penny has been spent

\$4.5 billion in cumulative surtax transfer/expenditures through FY 2023

Miami-Dade Transit*	\$3.1B
Municipalities	\$1.1B
Public Works	\$373M
CITT Administration	\$41M
Balance Carries Forward	

\*Pays for building, expanding and operating transit services. Year-end adjustments not reflected.

\*\*As of 1.5.2024 number are subject to change due to year end adjustment entries.

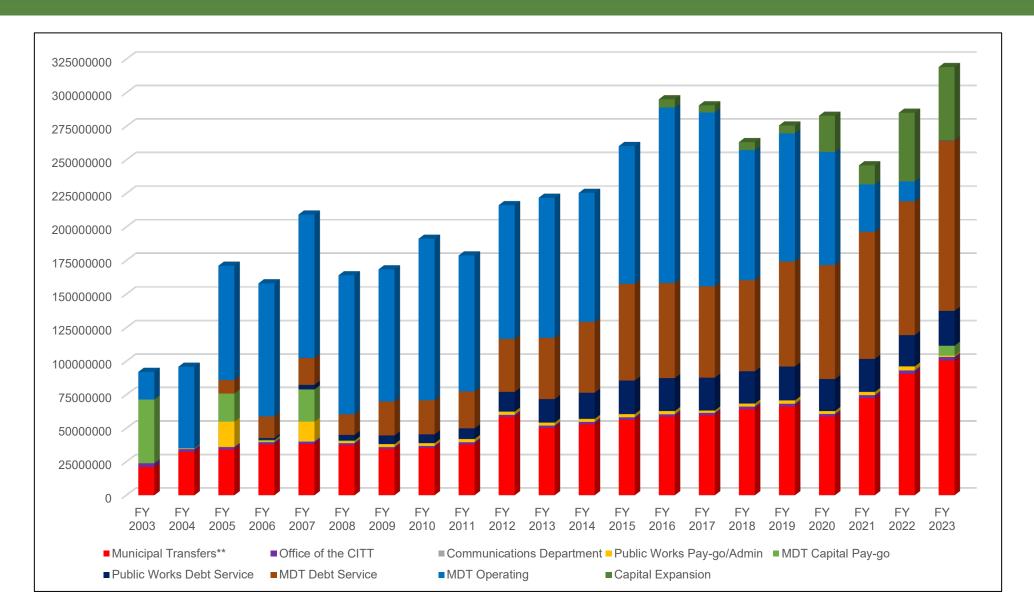
Actual Surtax Expenditures FY 2003-2023

Citizens'

Independent

Transportation Trust (CITT)

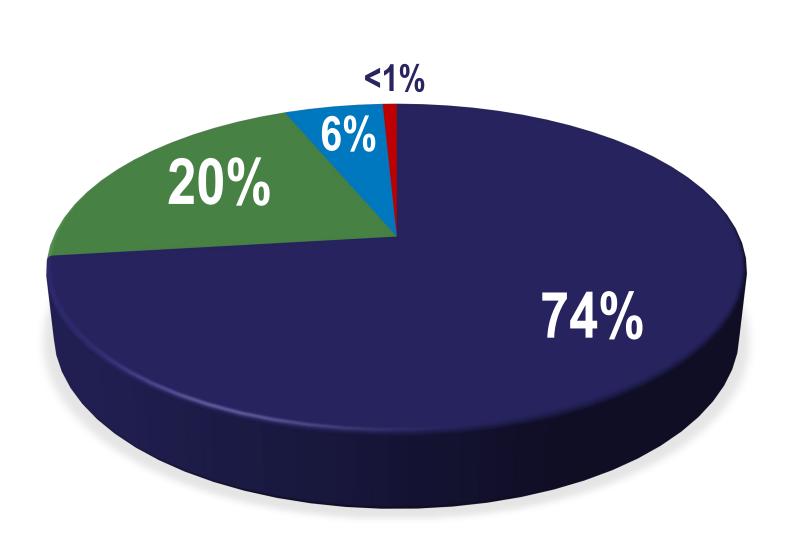






#### Budgeted Surtax FY 2024 Expenditures





## FY 2024 Budgeted Surtax Collection: \$424M

# FY 2024 Budgeted Transfers/Expenditures:Miami-Dade Transit\*\$347MMunicipalities\$95MPublic Works\$26MCITT Administration\$3.7M

\*Pays for building, expanding & operating transit service

## 40 Year Proforma



		1	2	3	4	5
PTP and Transit Pro-Forma Funds	ALL-YEARS	2024	2025	2026	2027	2028
PTP Revenues						
PTP Revenue Fund Carryover	29,764,123,367	309,168,000	225,300,000	201,245,580	139,009,332	54,076,93
PTP Sales Surtax Revenue	31,519,293,000	424,000,000	434,600,000	445,465,000	456,602,000	470,300,00
Interest Earnings	8,000,000	200,000	200,000	200,000	200,000	200,00
Total PTP Revenues	61,291,416,367	733,368,000	660,100,000	646,910,580	595,811,332	524,576,938
Current PTP Debt Service Expenses						
Transfer for Current Transit PTP Debt Service Payments	3,264,240,000	130,458,000	126,562,000	126,561,000	127,972,000	127,965,00
Public Works Current PTP Debt Services Payments	581,173,000	25,914,000	25,908,000	25,907,000	25,388,000	25,387,00
Total Current PTP Debt Service Expenses	3,845,413,000	156,372,000	152,470,000	152,468,000	153,360,000	153,352,00
Future PTP Debt Service and Lease Financing Expenses						
Future DTPW PTP Debt Service Payments	7,059,519,000	-	58,970,000	96,838,000	121,985,000	147,949,00
Lease Financing Payments	3,577,382,000	-	7,808,000	20,091,000	25,028,000	36,521,00
Total Future PTP Debt Service and Lease Financing Expenses	10,636,901,000	-	66,778,000	116,929,000	147,013,000	184,470,00
PTP Transfer to Municipalities						
Transfer to Existing Municipalities	6,303,859,000	84,800,000	86,920,000	89,093,000	91,320,000	94,060,000
Transfer to New Municipalities	945,578,000	12,720,000	13,038,000	13,364,000	13,698,000	14,109,000
Total PTP Transfer to Municipalities	7,249,437,000	97,520,000	99,958,000	102,457,000	105,018,000	108,169,000
PTP Transfer to Other Funds and County Departments						
Transfer to PTP Capital Expansion Reserve Fund	1,073,317,000	18,283,000	12,843,000	8,698,000	6,491,000	3,842,00
Transfer to Office of the CITT	281,516,000	3,744,000	3,896,000	4,042,000	4,183,000	4,308,00
Transfer to Public Works Pay As You Go Projects	3,000,000	500,000	500,000	500,000	500,000	500,00
Transfer to Transit Operations and Maintenance	3,961,893,533	113,521,000	115,791,420	118,107,248	120,469,393	57,878,78
Transfer to PTP Revenue Fund Reserve	85,000,000	85,000,000	_	_		
Total PTP Transfer to Other Funds and County Departments	5,404,726,533	221,048,000	133,030,420	131,347,248	131,643,393	66,528,78
PTP Reimbursement						
Future TPO Flexed Federal SU Grant Financing Reimbursement	(1,200,000,000)	(30,000,000)	(30,000,000)	(30,000,000)	(30,000,000)	(30,000,000

## FY 2023-24 PTP & Transit Pro-forma Summary



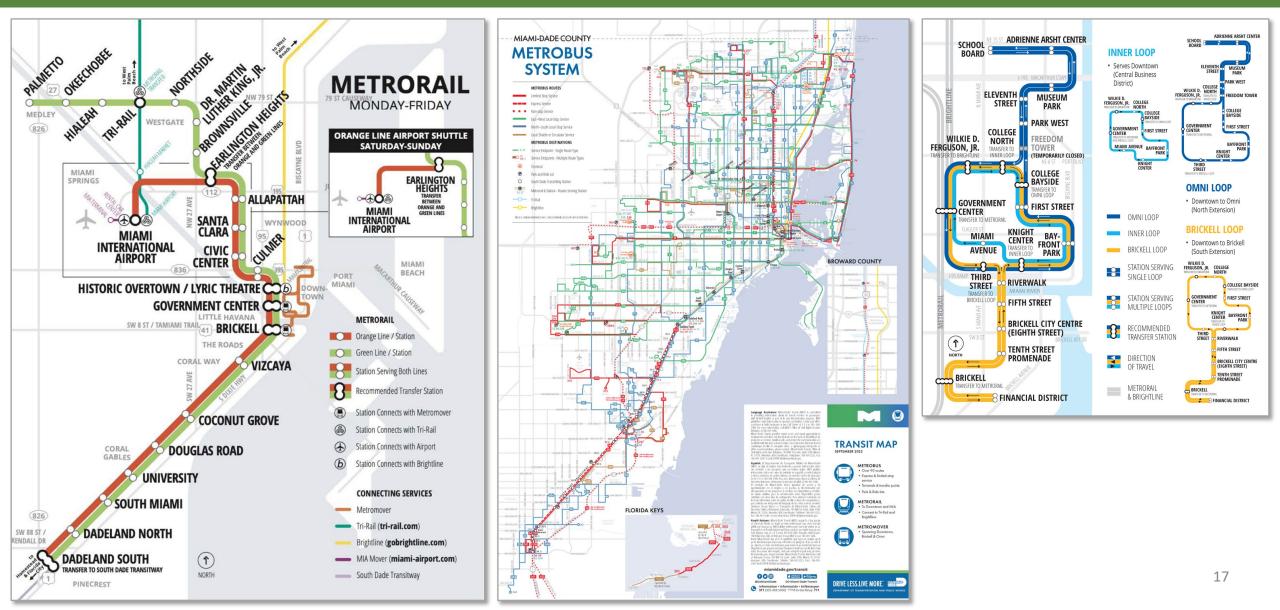
## Years of Connecting Miami-Dade

People's Transportation Plan (PTP)



## Miami-Dade County Transit System







#### **PTP** Promises







## Transit Services Funded by the Half-Penny Surtax







#### **MIA Metrorail Station**







## **Municipal Program**



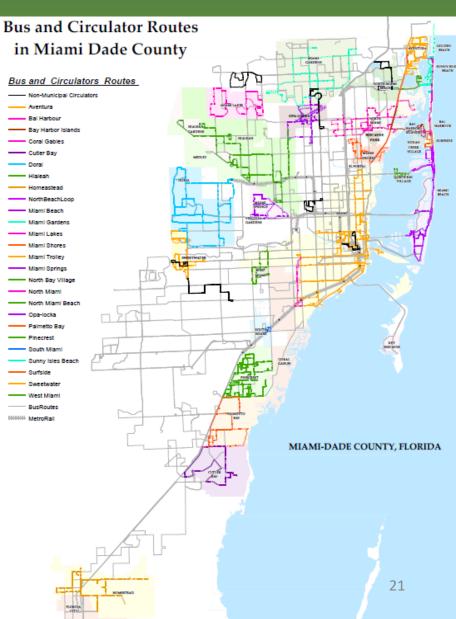
#### 10.8 MILLION passengers in FY 2023







MUNICIPALITY	CIRCULATOR	ON-DEMAND
Aventura	$\checkmark$	<b>~</b>
Bal Harbour	×	>
Bay Harbor Islands	<	×
Biscayne Park	×	×
Coral Gables	<ul> <li></li> </ul>	>
Cutler Bay	<ul> <li></li> </ul>	>
Doral	$\checkmark$	>
El Portal	×	×
Florida City	×	>
Golden Beach	×	×
Hialeah		$\sim$
Hialeah Gardens	$\checkmark$	$\sim$
Homestead	<ul> <li></li> </ul>	×
Indian Creek	×	×
Key Biscayne		>
Medley		×
Miami	<ul> <li>Image: A start of the start of</li></ul>	>
Miami Beach	<ul> <li></li> </ul>	<b>&gt;</b>
Miami Gardens	$\checkmark$	×
Miami Lakes	×	>
Miami Shores	>	×
Miami Springs	<ul> <li></li> </ul>	×
North Bay Village	×	×
North Miami	<ul> <li></li> </ul>	×
North Miami Beach	<ul> <li></li> </ul>	×
Opa-Locka	<ul> <li></li> </ul>	×
Palmetto Bay		$\checkmark$
Pinecrest	$\checkmark$	
South Miami	×	$\sim$
Sunny Isles Beach	$\checkmark$	×
Surfside		X
Sweetwater	<ul> <li></li> </ul>	X
Virginia Gardens	<ul> <li></li> </ul>	X
West Miami	X	$\sim$

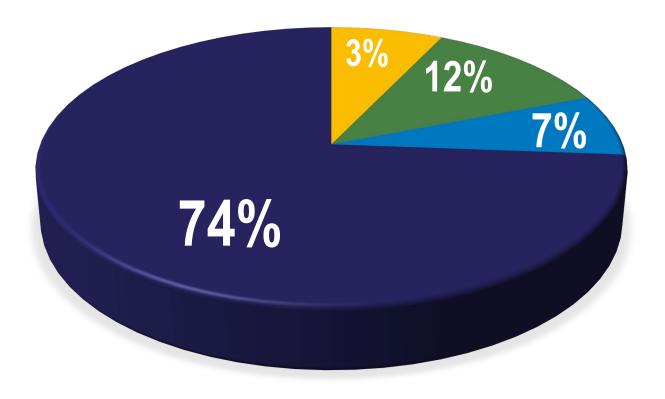




Major Roadway, Highway & Neighborhood Improvements

Less than 10% of Surtax



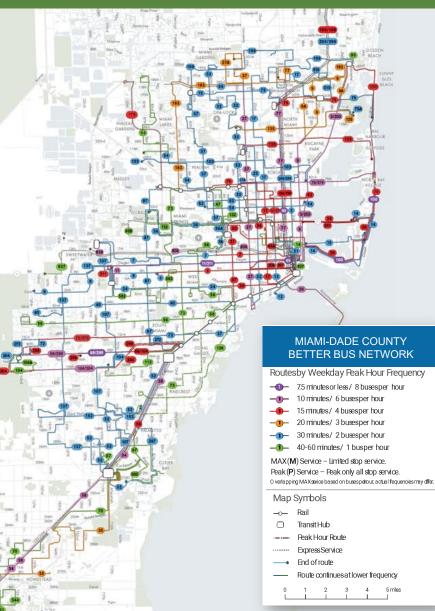


Completed Projects (31)	74%
Pending Projects (5)	12%
Ongoing Projects (3)	7%
Deleted Projects (3)	3%



#### **Enhanced Bus Service**







#### **Better Bus Network**

- All-day high frequency service in dense minority and low-income areas
- High frequency on all causeways
- Routes consolidated to reduce duplication, simplify, and improve service
- Bus stop consolidation to help speed up service
- Frequent service that runs later into the evening
- More accessibility to key locations throughout the county
- \*\* Photo credit: Miami-Dade County Department of Transportation and Public Works



## **Park-and-Rides**



The People's Transportation Plan funded two major Park -and-Ride facilities, offering commuters the ability to leave their cars away from the congested urban core and seamlessly transfer to transit.



The new Tamiami Station Park-and-Ride at 14710 SW 8<sup>th</sup> Street. From the Station, commuters can take the 836 Express Bus to downtown Miami. The express bus travels on designated busonly lanes in the shoulder during rush hour traffic, bypassing traffic congestion on the Dolphin Expressway, SR836.



The Dolphin Park-and-Ride located across the Turnpike from Dolphin Mall at 12065 NW 12<sup>th</sup> Street. Commuters can take the <u>836 Express Bus</u> to downtown every 10 minutes from 6 - 9:30 a.m and from 3:30 - 7 p.m. on weekdays. WELCOME TO DOLPHIN STATION PARK & RIDE



## **PTP Commuter Rail Investments**

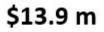














\$6.9 m



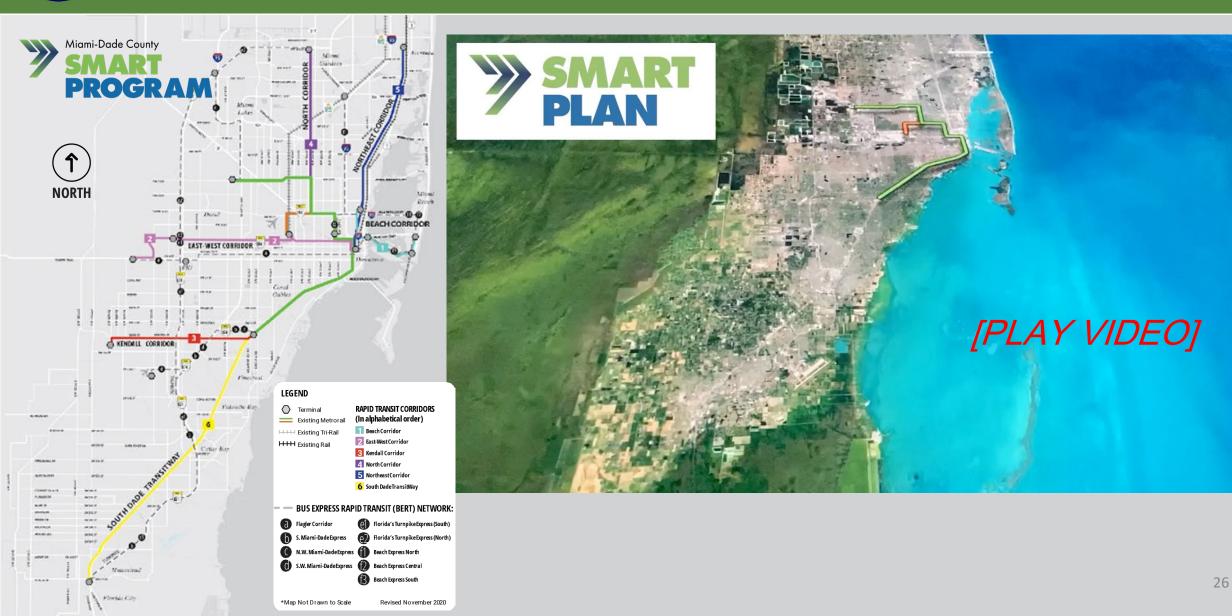


\$76.7 m



### The Future: Enter The SMART Program







#### **Strategic Miami Area Rapid Transit (SMART) Plan** The future: bringing transit to all areas of Miami-Dade





South Corridor: Bus Transit, under construction\*\*



Beach Corridor: Automated People Mover (BavLink and Design District extension), and Bus Rapid Transit (Miami Beach extension), in planning



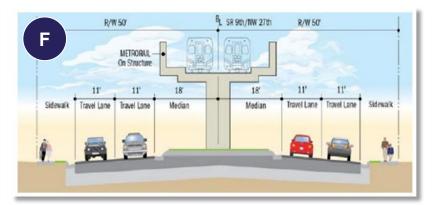
East-West Corridor: Bus Rapid Transit, in planning



Kendall Corridor: Bus Rapid Transit, in planning



Northeast Corridor: Miami Central Station & Aventura Station completed, Commuter Rail Service in planning



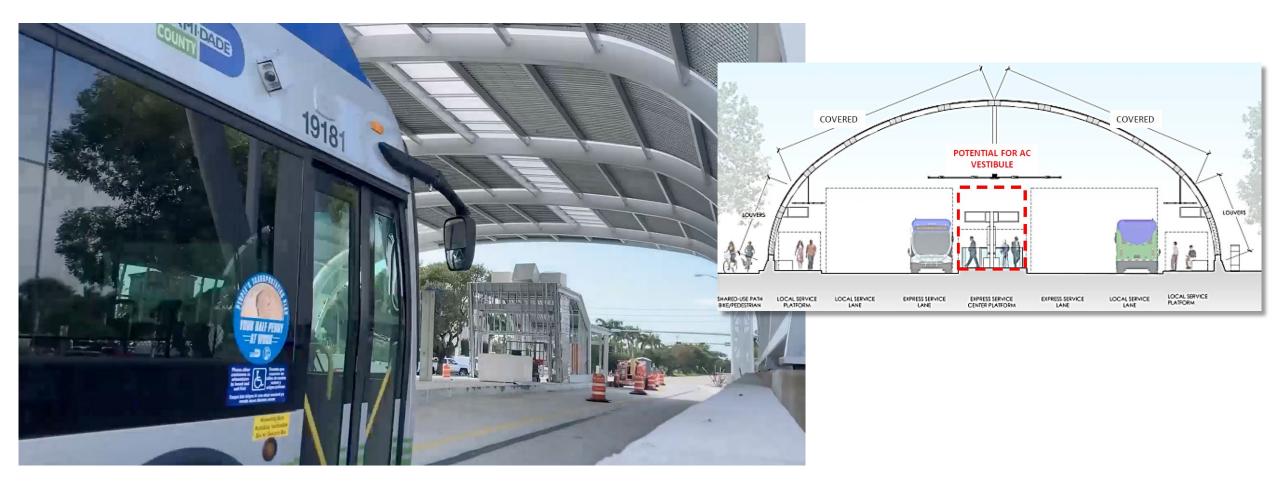
North Corridor: Elevated Guideway, in planning



## South Corridor, Under Construction



Bus rapid transit along US 1 from the Dadeland South Metrorail station to Florida City. Under construction.





Citizens'

Independent Transportation Trust (CITT)

## Beach Corridor- Also known as Baylink



Metromover extension to Miami Beach via the MacArthur Causeway, and also north to Edgewater, Midtown, Wynwood, Edgewater and the Design District.





### **East-West Corridor**



Bus Rapid Transit along SR 836, from Downtown Miami to FIU, w potential stations at MIA, Blue Lagoon area, and Dolphin and Tamiami Park and Ride garages. Also exploring CSX and Metromover alternatives. In planning.





## **Kendall Corridor**



Bus Rapid Transit along Kendall Drive from the Dadeland North Metrorail Station to Krome Avenue. In planning (on hold).





## **Northeast Corridor**



A more fare-accessible commuter rail option with neighborhood stations from downtown Miami to Aventura. Will link with Brightline intrastate passenger rail. In planning.



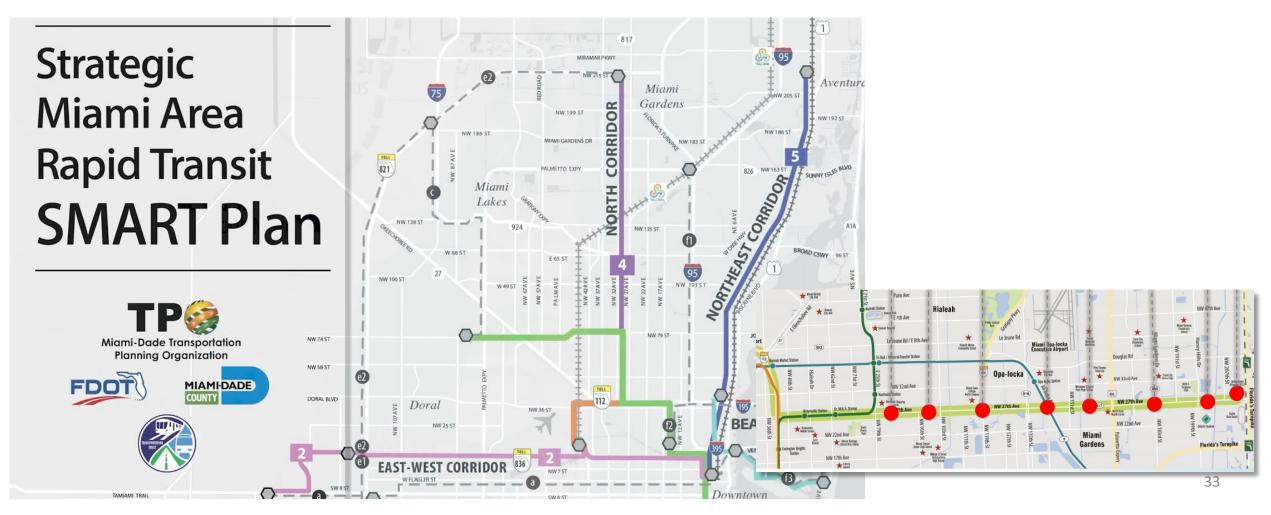




## **North Corridor**



An elevated rapid transit line, connecting Metrorail to the Broward County line along Northwest 27 <sup>th</sup> Avenue. In planning.





## **Funding Lasagna**





Parking Revenue



## Additional Areas of Focus







## **CITT Ambassador Program**





Learn more at miamidade.gov/citt-ambassador



#### RIDE

 Ride Miami-Dade / Municipal Transit at least 3 times per week

#### RATE

• Share your observations via the app

#### REWARD

- Earn points:
  - Complete surveys
  - Share social media posts
- Redeem for rewards (transit passes, ride-share, etc)
- Help improve & promote the system

What MDC Service did you board? *
O Metrobus
O Metrorail
Metromover
Trolley
On-demand Services
If Trolley, what city, route, and stop did you board? * (e.g. *Miami/Biscayne/1-Design District")
What time did you board? *
Where did you get off the Trolley (city/route/stop)? *
(e.g. "Miami/Biscayne/1-Design District")
What is the condition of the stop or station where you boarded? * Excellent Good



## **Mobility Matters Podcast**



#### **Our New Talk Show**

- Social Media podcast focused on mobility and intersecting issues
- On Facebook Live & YouTube
- Every other Thursday at 9 am
- Partnership w Miami's Community Newspapers
- Be Our Guest!

Facebook.com/TransportationTrust YouTube.com/CommunityNewspaper1946



David Dech, Executive Director of the South Florida Transportation Authority (TriRail) and Miami-Dade County District 7 Commissioner Raquel Regalado on a Mobility Matters podcast with Javier Betancourt.



## **Suggestions for Palm Beach County**





#### Go For It!

- Needed as you continue to grow; Transp will become your Achilles heal, and will only become more painful and difficult the longer you wait
- Required to remain competitive w other counties
- Matching funds for state/federal grants
- Enormous economic impact and ROI

#### The Campaign

- Engage your community in building the plan
- · Identify political champions & enlist a dedicated team to work it hard
- Extensive community outreach, multi-media campaign
- Don't over-promise

#### **Plan Components**

- Include an oversight board with clear role, authorities and responsibilities
- Ensure municipal use of funds are well coordinated/integrated with County
- Think holistically: roads, transit, bike/ped, on -demand, TODs...
- Be prescriptive, while also remaining flexible for adapting to evolving needs, opportunities and technological advances
- Be clear about how much funding will go to supporting the existing system (O&M, infrastructure upgrades) vs capital expansion; both are needed
- Give serious thought to pros/cons of subsidizing discounted/free fares

